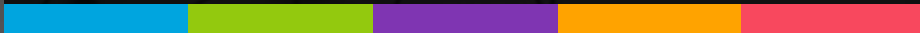


CYIENT

INVESTOR PRESENTATION

Q2 FY26



Confidentiality Statement



The information shared herein is strictly confidential, proprietary and unique to the company. It is only made and shared for the purpose and extent it is intended for and no other. Usage or sharing of the said information in any form, directly or indirectly and in any manner whatsoever, might constitute a violation of laws or regulations in vogue in geographies in which the company operates, besides breaching confidentiality. The users shall meet any liability emanating from such violation and shall indemnify company for any loss, damage, expense, penalty, fine, fee, charges incurred by company on account of any such violation.

• Leadership Team •



KRISHNA BODANAPU
Executive Vice-Chairman &
Managing Director



SUKAMAL BANERJEE
Executive Director & CEO



PRABHAKAR ATLA
President & CFO

Glossary

- **Cyient Group Business Segments:**

- Cyient DET
- Cyient DLM
- Cyient Semiconductors
- Cyient Others

- **Cyient DET Business Units:**

- **Transportation & Mobility:** Aerospace + Rail + Automotive
- **Networks & Infrastructure:** Connectivity + Utilities
- **Strategic Units:** Mining & Minerals + Energy + Healthcare & Lifesciences



Business Highlights

- Highlights for the Group



DET Business Update

- DET Strategy
- Business Highlights
- BU performance
- Key Updates



Financial Highlights

- DET
- Group



Business Highlights

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Highlights for the Group



Our Mission

Design and deliver intelligent, efficient, and secure semiconductor solutions that power the world's next-generation of systems — from data centers to humanoids, industrial automation, and electric mobility.

Highlights for the Group



Strong momentum in Build-to-Spec orders

Awarded a multi-year large deal contract from a Japanese eVTOL player for the design and manufacturing an electronic controller for flight control system

Driving growth in sustainable mobility with a high-value win

Expanded into the automotive sector with the award of an electric charging systems manufacturing contract from a new global customer

Highlights for the Group



Investing in Future-Ready Talent through Cyient AI Labs

- Launched Cyient AI Lab for Schools, empowering 25,000+ students across 50 government schools in Visakhapatnam with hands-on learning in AI, STEM, and robotics
- Democratizing access to emerging technologies & fostering inclusive, tech-driven nation-building
- Development of a digitally skilled talent pool beyond Tier-1 cities



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Cyient: My Reflections Over Last 2 Quarters

A rich heritage of engineering expertise delivering truly global solutions for an enviable customer base



Engineering DNA

- Depth and breadth across value chain
- Balanced portfolio of industries
- Products, projects and Networks



Customers

- Many large and deep relationships - many 10+ years of partnership
- Top 10 players as customers in many verticals



Delivering for World

- Truly Local and yet Global
- Focused investments to drive local leadership and proximity for engineering and technology

Values FIRST – as foundational tenet

Focus and Priorities for Transformation | FY26 and Beyond

Our transformation agenda is anchored around three core pillars as below, and we have launched many initiatives

Pillar 1: Market Impact

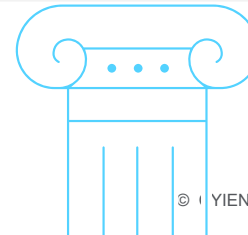
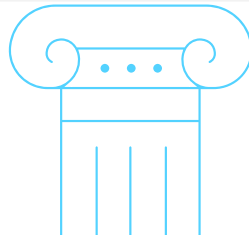
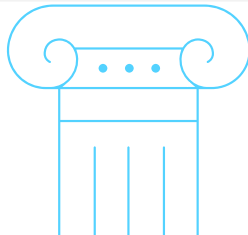
- Sales Effectiveness (new business, account mining)
- Large Deals focus
- Incentives and alignment
- Performance monitoring

Pillar 2: Technology Adoption

- Domain First
- Offering rationalization
- Strengthen capabilities and partnerships
- Leadership onboard - CTO and key delivery roles
- Office of AI & Transformation

Pillar 3: Organizational Effectiveness

- Performance culture
- Process simplification
- Margin Improvement
- Leadership Refresh
- People Focus – Merits, Leadership development



BU Performance for the Quarter

Cyient DET revenue grew by **1%** QoQ and **0.1%** YoY in US\$ terms

DET Business Units (US\$ Mn)	Q2 FY26	QoQ (cc)	QoQ (\$)	YoY (cc)	YoY (\$)
Transportation & Mobility	66.4	3.9%	3.7%	6.1%	5.8%
Networks & Infrastructure	52.5	3.6%	4.5%	-1.4%	-0.8%
Strategic Units	45.1	-7.2%	-6.0%	-9.6%	-7.3%

Note: Above Business Units revenue split excludes the Cyient DET corporate management fees to Cyient Semiconductors

Business Highlights for the Quarter

Key Deals

- An aerospace company selected Cyient as a partner for their engineering operations in a deal worth \$10mn
- A large energy company selected Cyient for the development and maintenance of digital technical publications
- A major aerospace manufacturer chose Cyient for digitization of their manufacturing facilities globally
- A major aerospace manufacturer chose Cyient as their design-led manufacturer (B2S) for a high value power electronics component
- Cyient added 7 new logos in Q2 FY26, across industries
- **Key Accounts** witnessed a second consecutive strong quarter with revenue growth of 11% YoY and 3% QoQ

Recognitions

- **Global Connectivity Awards:**
 - Cyient was recently shortlisted for the Best Mobile/5G Service Innovation award at the Global Connectivity Awards 2025 for its collaboration with Vodafone on the VISMON™ Multi OpCo platform
- **Honeywell UOP:**
 - Cyient won the Value Engineering Supplier Award 2025 at the Honeywell UOP ESS IPL Equipment Supplier Meet

New leaders onboarded across critical roles

- Appointment of Utkarsh Srivastav as **Chief Marketing Officer**; Pradip Das as **Head of Technology Delivery**



Business Highlights

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Financial Highlights

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Financial Highlights for the Quarter | DET

164.4_M\$

Revenue (\$)

+0.5% cc QoQ | -0.6% cc YoY
+1% \$ QoQ | +0.1% \$ YoY

1,438_{CR}₹

Revenue (₹)

+3.3% QoQ | +4.5% YoY

12.2%

EBIT

+16 bps QoQ | -157 bps YoY

137_{CR}₹

PAT

-16.0% QoQ | -16.4% YoY

12.43₹

EPS

-16.1% QoQ | -16.7% YoY

157_{CR}₹

FCF

Note: Above metrics exclude the contribution from Cyient Semiconductors. Previous period numbers have been adjusted for like-to-like comparison. Refer slide 6 of Annexures for details.

Financial Highlights for the Quarter | Group

203.5_{M\$}

Revenue (\$)

-8.4% cc YoY
-7.8% \$ YoY

1,781_{CR₹}

Revenue (₹)

-3.7% YoY

9.4%

EBIT

-308 bps YoY

128_{CR₹}

PAT

-28.8% YoY

11.55₹

EPS

-29.0% YoY

173_{CR₹}

FCF

+20.8% YoY

About Cyient

Cyient (Estd: 1991, NSE: CYIENT) delivers intelligent engineering solutions across products, plants, and networks for over 300 global customers, including 30% of the top 100 global innovators. As a company, Cyient is committed to designing a culturally inclusive, socially responsible, and environmentally sustainable tomorrow together with our stakeholders.

For more information, please visit www.cyient.com

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Disclaimer

All the references to Cyient's financial results in this update pertain to the company's consolidated operations comprising:

Wholly-owned and step down subsidiaries: Cyient Europe Limited; Cyient Inc.; Cyient GmbH; Cyient Australia Pty Ltd; Cyient Singapore Private Limited; Cyient KK; Cyient Israel India Limited; Cyient Insights Private Limited; Cyient Canada Inc.; Cyient Defense Services Inc; Cyient Benelux BV; Cyient Schweiz GmbH; Cyient SRO; Cyient Semiconductors NV; Cyient AB; Integrated Global Partners Pty Limited; Integrated Global Partners Pte. Limited; Integrated Global Partners SpA; Workforce Delta Pty. Ltd.; Grit Consulting Pte. Ltd.; Celfinet - Consultoria EM Telecomunicacoes S.A.; Metemesonip, Unipessoal Lda; Celfinet UK Telecommunications Consulting Services Ltd.; Celfinet Espana Consultoria en Telecomunicaciones; Celfinet (Brasil) - Consultoria em Telecomunicações, Ltda, Celfinet Mozambique – Consultoria em Telecomunicações, Limitada; Celfinet Mexico - Consultoria de Telecomunicaciones AS; Cyient Semiconductors GmbH (formerly known as Celfinet Germany - Telecommunications Consulting Services GmbH); Sentiec Oyj; Citec Group Oy Ab; Cyient Oy Ab (formerly known as Citec Oy Ab); Citec Engineering France Sarl; Cyient Engineering AB (formerly known as Citec AB); Cyient Engineering & Information GmbH (formerly known as Citec Engineering & Information GmbH); Cyient Group France SAS (formerly known as Citec Group France SAS); Akilea Overseas Ltd.; Cyient Norway AS (formerly known as Citec Norway AS); Cyient Urban Microskill Centre Foundation; Cyient Global Captive Solutions Private Limited; Cyient Semiconductors Private Limited; Cyient Project Management Consultancy – L.L.C., Cyient Semiconductors Inc., Abu Dhabi and Gulf Computers Establishment; Cyient Semiconductors Europe Private Limited

Partly owned subsidiaries: Cyient Solutions and Systems Private Limited; Cyient DLM Limited; Cyient DLM Inc, Altek Electronics LLC

Associate entity: Azimuth AI Inc.

Joint venture entity: Infotech HAL Limited

The income statement and cash flow provided is in the internal MIS format. MIS format could be different from the income statement and cash flow published as part of the financial results, which is as per the statutory requirement.

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